



Esher Sixth Form College

(A Company Limited by Guarantee)

Annual Report and Financial Statements

For the year 1 September 2024 to 31 August 2025

Company Registration number: 12062118 (England and Wales)

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Esher Sixth Form College

Reference and Administrative Details

Members

M Blackburn	
P Collyer	
D Crooks	Appointed 27 August 2025
D Irving	
D Lavarack	
T Price	Resigned 27 March 2025
B Scott	Appointed 27 August 2025
C Wilks	

Trustees

T Oliver	Chair of Trustees, Resigned 25 September 2025
M Aulds	Appointed 10 November 2024
F Burrowes	Appointed 3 May 2025
T Clark	Appointed 25 October 2024
P Collyer	Resigned 9 December 2024
S Cook	
A Cronje	Resigned 2 May 2025
C Douglas	
J Duscherer	
S Fudge	Resigned 9 November 2024
E Gilroy-Scott	
D Hards	Principal and Accounting Officer
D Kvedaras Rivas	Resigned 2 May 2025
A Mawson	Resigned 27 September 2024
N Meade	
M Nelligan	
E O'Brien	
D Roberts	Resigned 15 November 2025
O Schuster	Appointed 28 March 2025, Chair of Trustees from 24 September 2025
J Thater	
T Torosyan	Appointed 3 May 2025

Senior Management Team

Principal	D Hards
Deputy Principal	S Patel
Assistant Principal	K Parsons
Assistant Principal	A Mawson

Clerk to Trustees	C Davies
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Esher Sixth Form College

Reference and Administrative Details (continued)

Company name	Esher Sixth Form College	
Company Registration number	12062118 (England and Wales)	
Principal and Registered Office	Weston Green Road Thames Ditton, KT7 0JB	
Independent auditor	Buzzacott Audit LLP 130 Wood Street London, EC2V 6DL	
Internal auditor	Wylie Bisset 168 Bath Street Glasgow G2 4TP (Resigned 31 August 2025)	TIAA Ltd Artillery House Fort Fareham Newgate Lane Fareham PO14 1AH (Appointed 1 September 2025)
Bankers	National Westminster Bank Plc Commercial Banking 1 st Floor, 440 Strand London, WC2R 0QS	Lloyds Bank Plc Commercial banking 3 rd Floor, 2 City Place Beehive Ring Road Gatwick, RH6 0PA
Solicitors	Eversheds Kett House Station Road Cambridge, CB1 2JY	Stone King LLP Upper Borough Court Upper Borough Walls Bath, BA1 1RG

Esher Sixth Form College

Trustees' Report

The Trustees present their annual report together with the financial statements and auditor's report of the Academy Trust for the year 1 September 2024 to 31 August 2025. The annual report serves the purpose of both a Trustees' report, and a Directors' report under company law.

Esher Sixth Form College ("the Academy Trust") operates a 16-19 Academy Trust for students aged 16 to 19 serving a catchment area of North Surrey and South West London.

Structure, Governance and Management

Constitution

The Academy Trust is a private company limited by guarantee and an exempt charity. The charitable company's Memorandum and Articles of Association are the primary governing documents of the Academy Trust. The Trustees of Esher Sixth Form College are also the Directors of the charitable company for the purposes of company law. The charitable company operates as Esher Sixth Form College.

Details of the Trustees who served during the period are included in the Reference and Administrative Details on page 3.

Members' liabilities

Each Member of the Academy Trust undertakes to contribute to the assets of the Academy Trust in the event of it being wound up while they are a Member, or within one year after they cease to be a Member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a Member.

Trustees' Indemnities

Trustees and Members benefit from indemnity insurance purchased at the Academy Trust's expense to cover the liability of the Trustees and Members which by virtue of any rule of law would otherwise attach to them in respect of negligence, default or breach of duty of which they may be guilty in relation to the Academy Trust, provided that such insurance shall not extend to any claims arising from any act or omission which the Trustees or Members knew to be a breach of trust or breach of duty, and provided also that any such insurance shall not extend to the costs of any unsuccessful defence to a criminal prosecution brought against the Trustees or Members in their capacity as Directors of the Academy Trust.

Trustees' Report (continued)

Method of Recruitment and Appointment or Election of Trustees

Eligibility to act as a Trustee of the Academy Trust is detailed within the constitutional framework and clauses 45 - 80 of the Articles of Association.

The Academy looks to ensure a mix of skills and selects new Trustees from the local community, local businesses, local government, the parent body, the student body and the staff body. Parent Trustees are elected by parents and individuals exercising parental responsibility of registered students at the Academy Trust. Staff are elected by the staff body and students by the student body. Trustees other than Parent Trustees, Staff Trustees and Student Trustees are appointed by the Members. There is an application and interview process and these external Trustees are selected based on skills, background and ability to provide the Academy Trust with the best possible advice and support.

Policies and Procedures Adopted for the Induction and Training of Trustees

The Board of Trustees is responsible for ensuring that appropriate training is provided as required. All new Trustees are invited for induction training and receive a pack of all relevant guidance to their role. Trustees are provided with support from the Clerk to the Trustees. The Academy Trust provides training presentations as part of Trustee meetings on topical issues according to need.

An annual Trustee training session is usually held in the spring term to update Trustees on latest developments within the sector and the possible impact for the Academy Trust. An annual skills audit is undertaken to identify gaps and used to direct training requirements.

Organisation Structure

The Senior Management Team of the Academy Trust consists of:

- Principal
- Deputy Principal
- Assistant Principal (Student Services and Communication)
- Assistant Principal (Teaching and Learning)

The Principal is also the Accounting Officer.

The Committee structure of the Board of Trustees consists of:

- | | |
|-------------------------|---------------------|
| • Audit | • Remuneration |
| • Finance and Estates | • Recruitment |
| • Strategy and Policy | • Special Committee |
| • Quality and Standards | |

The decision-making process is detailed within the Governance Statement.

Trustees' Report (continued)

Arrangements for setting pay and remuneration of key management personnel

At the Academy Trust, the Accounting Officer (Principal) and the Deputy Principal are the only roles defined as senior post holder. Decisions relating to senior post holder appointments and remuneration are made by the Trustees after detailed review of benchmarking data and recommendation by the Remuneration Committee.

Decisions relating to other members of the senior management team are taken by the Principal having regard to benchmarking data, Sixth Form Colleges Association pay increases and affordability. Trustees/Members do not receive any remuneration for their roles as Trustees / Members.

Trade Union facility time

The Trade Union (Facility Time Publications Requirements) Regulations 2017 require the Academy Trust to publish information on facility time arrangements for trade union officials at the Academy Trust.

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
3	2.71
Percentage of time spent on facility time	Number of employees
1-50%	3
Percentage of total pay bill spent on facility time	0.11%
Time spent on paid trade union activities as a percentage of total paid facility time hours	54.17%

Related Parties and other Connected Charities and Organisations

The Academy Trust has no formal related parties. The Academy Trust is connected to a small charity Esher Africa Trust (ECAT), students focus on this charity when carrying out fund raising activities. The Academy Trust works closely with local schools and is a member of the S7 consortium of sixth form colleges which provides training and other cross college activities. The Academy Trust is also a member of the Sixth Form Colleges Association (SFCA) and works closely with the Elmbridge 14-19 Consortium and has established relationships with Higher Education Institutions and local employers. In line with other colleges and universities, the Academy Trust has many stakeholders. These include:

- Students, Parents, Staff, Trustees, Members
- Department for Education (DfE)
- Regional Schools Commissioner and the Sixth Form Commissioner
- Higher education institutions
- Local employers
- Local authorities
- Other FE institutions
- Trade unions
- Professional Bodies

Trustees' Report (continued)

Objectives and Activities

Objects and Aims

The Academy Trust's objective is set out in its Articles of Association (clause 4). This is to advance for the public benefit education in the United Kingdom, by establishing, maintaining, carrying on, managing and developing a 16 to 10 Academy and to promote the provision of facilities for recreation or other leisure time occupation.

Objectives, Activities and Strategies

The Academy Trust's mission is to create a culture of high expectations and outstanding achievement.

The Academy Trust is committed to:

- Inclusivity: We actively embrace diversity, ensuring every community member is valued, respected, and provided with equal opportunities for growth and participation
- Community: We cultivate a vibrant community characterised by collaboration and mutual support where everyone contributes to our collective and individual successes, fostering a strong sense of belonging and shared purpose
- Empowerment: We champion autonomy and aspiration, empowering every individual to actively shape their educational and professional paths to achieve their full potential.

Public Benefit

The Academy Trust is an exempt charity under Part 3 of the Charities Act 2011 and following the Machinery of Government changes in July 2016, is regulated by the Secretary of State for Education.

In setting and reviewing the Academy Trust's strategic objectives, the Board has had due regard for the Charity Commission's guidance on public benefit and particularly upon its supplementary guidance on the advancement of education. The guidance sets out the requirement that all organisations wishing to be recognised as charities must demonstrate, explicitly, that their aims are for the public benefit.

In delivering its mission, the Academy Trust provides the following identifiable public benefits through the advancement of education:

- High quality teaching
- An inclusive Admissions Policy
- Excellent progression for students
- Strong student support systems
- Links with higher education institutions, employers, industry and commerce

Trustees' Report (continued)

Implementation of Strategic Plan and College Self-assessment

Every year the Academy Trust undertakes the process of self-assessment in which every teaching department and key support team produces a Self-Assessment Report (SAR) based on evaluating performance against key benchmarks and performance indicators with the intention of improving the quality of its service. On this basis the Academy Trust produces an overall SAR and Quality Improvement Plan (QIP) in December. This QIP provides the operational targets for the coming year within the context of Academy Trust strategic planning, which has most recently been reviewed by the Board in September 2025. At the same time the self-assessment process allows the Academy Trust, its management and the Board to update and amend its strategic planning priorities in accordance with changing needs and circumstances. The QIP, which is due to be approved by the Board in December 2025, acts as an Operational Plan for the Academy Trust and is the mechanism through which the Academy Trust's strategic priorities are delivered. The 3-year Strategic Plan sets the strategic direction for the Academy Trust. An updated Strategic Plan for 2025-28 was approved by the Board of Trustees in July 2025. The strategic priorities set provides the focus for the targets in the new QIP for 2025-26.

The Academy Trust's strategic aims for 2025-28 are as follows:

Inclusivity

- Deliver an outstanding and inclusive curriculum provision
- Build a community where everyone feels they belong
- Provide exceptional support and development that enables all to thrive

Community

- Strengthen communication across our community
- Maximise student attendance, engagement and success
- Create a high-quality and sustainable learning environment

Empowerment

- Harness digital innovation and emerging technologies
- Embed Mission and Values into College activity
- Provide an outstanding careers programme

Trustees' Report (continued)

Financial objectives

The financial aim of the Academy Trust is to keep the expenditure within the income received, 95% of which is provided by the Department for Education (DfE) as recurrent funding, and to manage finances in general on a prudent basis. More specifically, the Academy Trust's financial objectives are:-

- Financial Health to be maintained such that an operating surplus of 1% or more is delivered
- A minimum of £1.8 million in cash reserves to be maintained
- To maintain a current ratio of assets to liabilities of 2:1
- To minimise exposure to debt
- To maximise other sources of income and ensure value for money in expenditure
- Student enrolment to be within 2% of budgeted numbers
- To generate sufficient income to enable continued maintenance of teaching and support facilities and to have the funds to keep a well maintained estate.

Strategic Report

Achievement and Performance

The Academy Trust was inspected by Ofsted in September 2022. The Academy Trust was graded "outstanding" in every category, a fantastic reflection of the hard work and efforts of staff, trustees and students.

Student Numbers

16-19 student numbers for 2024-25 were above the budgeted target of 2,050 students, with an enumeration figure of 2,092. 16-19 student numbers for 2025-26 exceeded the target number, with an expected enumeration figure of 2,136 students, against a budgeted figure of 2,100.

Trustees' Report (continued)

Student Achievements

Students achieved a 98.4% pass rate at A level, with 60.2% of grade at A*-B both of which were well above the national average. The 2025 vocational results were exceptional, with nearly 100% pass rates across qualifications and a sharp rise in high grades, including RFQ Extended Certificates improving from 47.4% to 62.8% and Diplomas and Foundation Diplomas exceeding 80%. The Academy Trust is also currently rated as "Outstanding" by OFSTED.

The Academy Trust's specific operational objectives for 2024-25 and achievement of these objectives is addressed below:

- the Academy Trust achieved an A level pass rate of 98.4%
- the Academy Trust exceeded its student numbers target for 2024-25
- for 2025 Academy Trust leavers, 79% went on to University, Art Foundation courses or Further Education courses (including those who have deferred or who applied during their gap year), 2% went into an apprenticeship, 3% went into employment. The remaining 16% are either looking for employment or we haven't received an update.
- the Academy Trust has implemented the first phase of the property strategy, with the completion of the new four classroom block.

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the Academy Trust continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of going concern basis can be found in the Statement of Accounting Policies.

Trustees' Report (continued)

Financial results

These results are for the year 1 September 2024 to 31 August 2025. The Academy Trust generated a loss before other gains and losses (excluding the LGPS FRS102 reporting impact) for the year of £300,000 (2024: loss £4,000).

At the end of the period ended 31 August 2025 the Academy Trust had:

- Financial Health operating surplus before depreciation and FRS102 pension adjustments of 4%
- Cash Reserves of £2,949,000 including balances on short term deposit of £1,500,000 (2024: £4,753,000 - £2,500,000)
- A current ratio of 2.6:1 (2024: 5.2:1)
- No loans
- The Academy Trust had other income of £637,000 (2024: £640,000), and had achieved good control over expenditure against budget
- Student enrolment objective was achieved

Variances against the Trust's cash reserve, current ratio and operating surplus targets are attributable to the one-off costs and cash outflows associated with the recently completed building of a new classroom block. These extraordinary, non-recurring expenditures temporarily reduced key financial metrics but are not indicative of an underlying change in the Trust's ongoing financial performance.

Performance Indicators

Performance indicators relating to key areas of the Academy Trust's activity are:

- achievement rates and progress
- progression - destinations data
- achievement of student recruitment targets

Reserves Policy

At 31 August 2025 in total, balance sheet reserves amounted to £16,749,000 (2024: £17,049,000). This includes total restricted funds of £14,656,000 (2024: £15,281,000). Included within restricted funds is £14,558,000 relating to tangible assets held for use by the Academy Trust (2024: £12,857,000) and a pension reserve of £Nil (2024: £Nil). Unrestricted reserves totalled £2,093,000 (2024: £1,768,000). Following the latest actuarial valuation as at 31 March 2022, the employer's agreed contribution rate for future years is 17.5% with effect from 1 April 2023, with no additional contributions payable.

A balance of reserves is required to ensure that the Academy Trust has funds in place to cover day to day expenditure that in the short term may not be covered due to differing phasing of receipts. A balance is also required should there be a shortfall in receipts in any one year. Having taken all these considerations into account, the Academy Trust maintains cash reserves of a minimum of £1,800,000 at any one time. At 31 August 2025 cash at bank and on short term deposit was £2,949,000 (2024: £4,753,000). The free reserves balance (which includes unrestricted funds and restricted income funds) was £2,191,000 (2024: £4,192,000).

Trustees' Report (continued)

Investment Policy

The Academy Trust monitors its cashflow closely so that any funds not required in the short term for day-to-day operations can be identified and placed on term deposits with the Academy Trust bankers. The terms of these deposits typically range from three to twelve months.

Principal risks and uncertainties

The system of internal controls maintained by the Academy Trust includes financial, operational and risk management which is designed to help protect the Academy Trust assets and reputation. A Strategic Risk Register is maintained by the Academy Trust. The Risk Register identifies the key risks, the likelihood of those risks occurring, their potential impact on the Academy Trust and the actions being taken to reduce and mitigate the risk. Key risks identified by the Academy Trust include:

- College over-recruits for 2025 entry, putting excessive strain on capacity (both human and physical resource).
- Changes to staff terms and conditions (pay restraint, pension issues etc) could have a negative effect on staff morale, performance and retention.
- Partly due to a national shortage of trained teachers, it is becoming increasingly difficult to recruit quality teachers in some subject areas, which could impact on the quality of delivery, outcomes or viability of individual courses.
- Cyber Attack – globally there has been a significant increase in phishing and ransomware attacks since 2020. This included the specific targeting of UK education institutions. Any cyber-attack would have a significant impact on the business continuity of the College.

The key issues affecting the Academy Trust form the basis of this Strategic Risk Register, approved annually by the Board at its July meeting. The Register is reviewed and updated twice a year by both the Academy Trust management and the Audit Committee.

Fundraising statement

The Academy Trust does not use any external fundraisers. All fundraising undertaken during the year was monitored by the Trustees.

Plans for future periods

The Academy Trust confirmed the Strategic Plan for the next academic years 2025-28 in the board meeting on 9th July 2025, which is consistent with our long-standing Academy Trust Mission Statement. In 2025-26 we will continue to deliver the increase in funded Guided Learning Hours (GLH) through supervised academic study and the recording of further non-qualification activity.

Events after the end of the Reporting Period

There was a change in the Chair of the Trustees on 24 September 2025. There are no significant or material other events to report after the period end.

Trustees' Report (continued)

Equality

Equal opportunities and the employment of disabled persons

As an Academy Trust we are committed to Equality, Diversity and Inclusion, not just because it is a legal requirement, but because we value difference and believe that learning and working environments should be places where everyone feels valued and respected. Equality, Diversity and Inclusion regularly features in the Academy Trust's INSET programme, with the aim of raising staff awareness of issues. Training is held with a focus on exploring and developing staff awareness of various topics including unconscious bias, neurodiversity and dialectical behaviour therapy amongst others. We recognise that fulfilling our commitment to Equality, Diversity and Inclusion is not just about fulfilling our legal obligations but about being pro-active and celebrating diversity. We also recognise that embedding Equality, Diversity and Inclusion is an ongoing process with a series of changing goals that we need to action. As part of our legal responsibility, we have a duty that covers each of the 'protected characteristics' under the Equality Act 2010. The duties are outlined in one key document for ease of access and to ensure regular re-visiting and use. This document is our Equality, Diversity and Inclusion Policy. For further information please see our website.

The Academy Trust is a Disability Confident scheme employer. Any applicant with a disability wishing to be considered under the scheme will be guaranteed an interview for the post for which they are applying, provided they meet the minimum criteria for the job. Where an existing employee becomes disabled, every effort is made to ensure that employment within the Academy Trust continues. The Academy Trust's policy is to provide training, career development and opportunities for promotion which are, as far as possible, identical to those for other employees.

Disability statement

The Academy Trust is committed to fulfilling its obligations under the Equality Act 2010 and ensuring equality of access, participation, and support for all learners. The Academy Trust is committed to providing specific facilities and equipment for the disabled in all existing and new buildings as far as is reasonable and funding permits.

- The Academy Trust is committed to providing specific facilities and equipment for the disabled in all existing and new buildings as far as funding permits.
- As far as possible and reasonable students who have a medical condition or disability which affects their capacity to learn will be supported with advice, practical help, and a suitably tailored learning programme.
- An Admissions Policy for all students was last approved by the Board of Trustees in March 2025.
- The Academy Trust has made significant investment in the appointment of learning support mentors to support students with learning difficulties and / or disabilities.
- There is a continuing programme of staff development to ensure that support for students is appropriate.
- Counselling and welfare services are aimed at catering for individual needs and are as described in the Academy Trust Charter.

Trustees' Report (continued)

Streamlined Energy and Carbon Reporting

UK Greenhouse gas emissions and energy use data for the period 1 September to 31 August

	2024-25	2023-24
Energy consumption used to calculate emissions (kWh)	1,491,195	1,548,052
Energy consumption breakdown (kWh):		
Gas	850,042	900,570
Electricity	634,711	645,126
Transport fuel	6,392	2,356
Scope 1 emissions in metric tonnes CO ₂ e		
Gas consumption	155.5	165
Owned transport – minibus	3	0
Scope 2 emissions in metric tonnes CO ₂ e		
Purchased electricity	112	134
Scope 3 emissions in metric tonnes CO ₂ e		
Business travel in employee owned vehicles	0.8	1
Total Gross emissions in metric tonnes CO₂e	271	300
Intensity ratio tonnes CO₂e per student	0.13	0.15
Intensity ratio tonnes CO₂ per square metre	0.02	0.03

Actions taken to improve energy efficiency during the last two years include:

- Additional solar panels installed on Y block roof.
- LED light replacement programme continues. Approximately 80% of the Academy Trust campus has been converted, with the remainder planned over the next 2 years.
- New buildings are fitted with air source heat pumps and have been built with sustainability as a key objective.

Trustees' Report (continued)

Disclosure of Information to Auditors

In so far as the Trustees are aware:

- there is no relevant audit information of which the Academy Trust's auditor is unaware
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

The Trustees' report, incorporating a strategic report, was approved by order of the Board of the Trustees, as the company directors, on 11 December 2025 and signed on the Board's behalf by:

A handwritten signature in black ink, appearing to read 'O Schuster', written in a cursive style.

O Schuster (Chair of Trustees)

Governance Statement

Scope of Responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that the Academy Trust has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve management objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Principal, as Accounting Officer, for ensuring financial controls conform to the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between the Academy Trust and the Secretary of State for Education.

Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees Responsibilities. The Board of Trustees has formally met 4 times during the year.

Attendance was as follows:

Trustees	Meetings attended	Out of a possible	% Attendance
M Aulds	3	3	100
F Burrowes	0	1	0
T Clark	1	3	33
P Collyer	1	2	50
S Cook	4	4	100
A Cronje	3	3	100
C Douglas	3	4	75
J Duscherer	4	4	100
S Fudge	0	1	0
E Gilroy-Scott	4	4	100
D Hards	4	4	100
D Kvedaras Rivas	3	3	100
A Mawson (Staff)	1	1	100
N Meade	3	4	75
M Nelligan	1	4	25
T Oliver	4	4	100
E O'Brien (Staff)	4	4	100
D Roberts	3	4	75
O Schuster	1	1	100
J Thater	3	4	75
T Torosyan	1	1	100

Governance Statement (continued)

It is the Board's responsibility to bring independent judgement to bear on issues of strategy, performance, resources and standards of conduct.

The Board of the Academy Trust meets four times during the academic year, but additional meetings will be convened as required. The Trust Board also conducts its business through a number of committees. The main committees are: Audit, Finance and Estates, Strategy and Policy, and Quality and Standards. The Audit Committee and Quality and Standards Committee meet two times per academic year, the Finance & Estates Committee and the Strategy & Policy Committee meet three times per academic year. Other Committees are the Remuneration, Recruitment and Special Committees that get convened as and when required. Each committee has terms of reference which were adopted by the Board of Trustees and are reviewed each year.

The Board is provided with regular, timely information on the overall financial performance of the Academy Trust, together with other information such as performance against funding targets, proposed capital expenditure, quality matters, health and safety and environmental activities. The AGM was held on 14 January 2025. Effective oversight of the Trust's funds was maintained through the four meetings of the Trust Board and three meetings of the Finance and Estates Committee. In addition, monthly management accounts were made available to the Finance and Estates Committee and the Chair of the Board.

All Trustees are able to take independent professional advice in furtherance of their duties at the Academy Trust's expense and have access to the Clerk to the Board, who advises the Board to help them in ensuring that all applicable procedures and regulations are complied with.

Formal agendas, papers and reports are supplied to Trustees in a timely manner prior to Board meeting. Briefings are also provided on an ad-hoc basis.

Full minutes of all main Committee meetings, except those deemed to be confidential by the Board, are available on the Academy Trust's website (www.esher.ac.uk)

The committee structure was reviewed in 2017/18 as part of the Academy Trust's ongoing quality improvement process. Review of Board performance is through the annual Governance Self-Assessment Report (SAR). This is considered by the Strategy and Policy Committee and approved by the Board. An internal audit review of Corporate Governance and Risk Management was undertaken in March 2022 resulting in an overall conclusion of strong. In 2025-26 the College will be participating in a national initiative looking at establishing benchmarks for governance in educational institutions across England.

The Board has a strong and independent non-executive element and no individual or group dominates its decision making process. The Board considers that each of its non-executive Trustees is independent of management and free from any business or other relationship which could materially interfere with the exercise of their independent judgement. There is a robust conflict of interest policy and process in place and the register of interests is published on the Esher Sixth Form College website.

Governance Statement (continued)

Appointment to the Board

Recruitment is through an open and transparent recruitment process. The members may appoint by ordinary resolution up to 10 Trustees. The Trustees may appoint co-opted Trustees. The Trustees of the Board are appointed for a term of office not exceeding 4 years.

Audit Committee

The Audit Committee comprises seven members of the Board of Trustees (excluding the Accounting Officer (Principal) and the Chair). The Committee operates in accordance with written terms of reference approved by the Board. Its purpose is to advise the Board on the adequacy and effectiveness of the Academy Trust's systems of internal control and its arrangements for risk management, control and governance processes.

The Audit Committee meets twice a year and provides a forum for reporting by the Academy Trust's statutory auditors, who have access to the Committee for independent discussion, without the presence of the Academy Trust management. The Committee also receives and considers reports from the main FE funding bodies as they affect the Academy Trust's business.

The Academy Trust's internal auditors review the systems of internal control, risk management controls and governance processes in accordance with an agreed audit plan. Their findings are reported to the Audit Committee. This year's reviews covered the Academy Trust's fraud, theft and bribery controls, Health and Safety procedures and Bursary and Free School Meals procedures. The Academy Trust achieved a strong or substantial level of assurance on controls in these areas.

The Audit Committee advises the Board on the appointment of the statutory auditors and internal auditors and their remuneration for any work undertaken.

Attendance during the period was as follows:

Trustees	Meetings attended	Out of a possible	% Attendance
T Clark	2	2	100
S Cook	2	2	100
J Duscherer	1	2	50
N Meade	2	2	100
M Nelligan	2	2	100
E O'Brien	2	2	100
O Schuster	1	1	100

Governance Statement (continued)

Finance and Estates Committee

The Finance and Estates committee is a sub-committee of the Academy Board. Its purpose is to review the financial position of the Academy Trust, including cash flow and receive regular reports on capital projects. It advises the Board on all financial matters. The committee is advised by the Director of Finance and Estates.

Attendance during the period was as follows:

Trustees	Meetings attended	Out of a possible	% Attendance
M Aulds	1	2	50
T Clark	2	3	66
P Collyer	1	1	100
C Douglas	3	3	100
E Gilroy-Scott	3	3	100
D Hards	3	3	100
M Nelligan	2	3	66
D Roberts	3	3	66
T Oliver	1	3	33

Review of Value for Money

As Accounting Officer, the Principal has responsibility for ensuring that the Academy Trust delivers good value for money in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Academy Trust's use of resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved. The Accounting Officer for the Academy Trust has delivered value for money during the year by:

- Three-year financial planning, cash flow forecasting and tight monitoring of expenditure against budgets
- Robust challenging of all expenditure
- Collaborative procurement programme with S7 covering staff development and benchmarking of costs
- Use of tendering procedures for any significant expenditure
- Continuing to achieve excellent student outcomes

Governance Statement (continued)

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place at the Academy Trust for the period 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The Board has reviewed the key risks to which the Academy Trust is exposed, together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 1 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board.

The Risk and Control Framework

The system of internal control is based on a framework of regular management information, administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting systems with an annual budget and a further two-year forecast, along with a 24-month cashflow forecast, which is reviewed and agreed by the Board of Trustees
- regular reviews by the Finance and Estates Committee of periodic and annual financial reports which indicate financial performance against forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase, capital investment or contract purchasing) control guidelines
- delegation of authority and segregation of duties
- identification and management of risks through the Risk Register, which is reviewed by the Audit Committee twice a year

The Audit Committee considers it prudent to maintain a degree of oversight of internal controls by commissioning independent auditor reviews. The Academy Trust has appointed an internal auditor independent of the external auditors to carry out a programme of reviews each year. The annual plan for this additional systems work is informed by an analysis of the risks to which the Academy Trust is exposed. A three-year plan covering 2022-2025 was submitted to and approved by the Audit Committee in June 2021 and a new three-year plan is due to be submitted to the Audit Committee in November 2025. The analysis of risks and the plan for additional work is endorsed by the Board on the recommendation of the Audit Committee.

Governance Statement (continued)

Review of effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework
- comments made by the Academy Trust's financial statements/regularity auditors and the internal auditors in their management letters and other reports
- the financial management and governance self-assessment process

The Accounting Officer has been advised on the implications of these reviews and the system of internal control and ensures continuous improvement of the system is in place.

Conclusion

Based on the advice of the Audit Committee and the Accounting Officer, the Board of Trustees is of the opinion that the Academy Trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees on 11 December 2025 and signed on its behalf by:



O Schuster

Chair of Trustees



D Hards

Accounting Officer and Principal

Statement of Regularity, Propriety and Compliance

As Accounting Officer of Esher Sixth Form College, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with DfE, and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the Academy Trust Board of Trustees and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the Academy Trust Board of Trustees are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the framework of authorities.

I confirm that no instance of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and the DfE.



D Hards
Accounting Officer and Principal

Date: 11 December 2025

Statement of Trustees' Responsibilities

The Trustees (who are the Directors of the charitable company for the purposes of company law), are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with the Annual Accounts Direction published by the Department of Education (DfE), United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for the period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in business

The Trustees are responsible for keeping adequate records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operations the charitable company applies financial and other controls, which conform to the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees of the Academy Trust on 11 December 2025 and signed on its behalf by:

O Schuster



Chair of the Trustees

Independent Auditor's Report to the Members of Esher Sixth Form College

Opinion

We have audited the financial statements of Esher Sixth Form College (the 'charitable company') for the year ended 31 August 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (the Charities SORP 2019) and the Academies Accounts Direction 2024 to 2025.

In our opinion, the financial statements:

- ◆ give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its income and expenditure, for the period then ended;
- ◆ have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- ◆ have been prepared in accordance with the requirements of the Companies Act 2006; and
- ◆ have been prepared in accordance with the Charities SORP 2019 and Academies Accounts Direction 2024 to 2025

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Trustees report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- ◆ the information given in the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- ◆ the trustees' report, which is also the directors' report for the purposes of company law and includes the strategic report, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report including the strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- ◆ adequate accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- ◆ the financial statements are not in agreement with the accounting records or returns; or
- ◆ certain disclosures of Trustees' remuneration specified by law are not made; or
- ◆ we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Esher Sixth Form College

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows

- ◆ the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- ◆ we identified the laws and regulations applicable to the charitable company through discussions with management, and from our knowledge of the academy trust sector;
- ◆ the identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- ◆ we considered the legal and regulatory frameworks that are applicable to the charitable company and determined that the most significant are the Companies Act 2006, the Charities SORP 2019, the Academies Accounts Direction 2024 to 2025, the Academies Trust Handbook 2024, and the academy trust's funding agreement with the DfE (formerly ESFA) as well as legislation pertaining to safeguarding in the UK;
- ◆ we understood how the charitable company is complying with those legal and regulatory frameworks by making inquiries to management and those responsible for legal, compliance and governance procedures. We corroborated our inquiries through our review of the minutes of trustees' meetings and papers provided to the trustees.
- ◆ we planned and carried out a separate limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- ◆ making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- ◆ considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- ◆ performed analytical procedures to identify any unusual or unexpected relationships;

Esher Sixth Form College

- ♦ tested journal entries to identify unusual transactions;
- ♦ tested the authorisation of expenditure as part of our substantive testing thereon;
- ♦ assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- ♦ used data analytics to identify any significant or unusual transactions and identify the rationale for them.

Auditor's responsibilities for the audit of the financial statements (continued)

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- ♦ agreeing financial statement disclosures to underlying supporting documentation;
- ♦ reviewing the minutes of trustees' meetings;
- ♦ enquiring of management and those charged with governance as to actual and potential litigation and claims;
- ♦ reviewing any available correspondence with Ofsted, DfE (formerly ESFA) and HMRC; and
- ♦ the work undertaken in relation to the limited assurance engagement in respect of regularity, propriety and compliance in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by the Department for Education, as set out in our separate independent reporting accountant's assurance report on regularity..

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. International Standards on Auditing also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Catherine Biscoe (Senior Statutory Auditor)
For and on behalf of
Buzzacott Audit LLP, Statutory Auditor
130 Wood Street
London

Date: 12 December 2025

Independent Reporting Accountant's Assurance Report on Regularity to Esher Sixth Form College and the Education and Skills Funding Agency

In accordance with the terms of our engagement letter dated 25 June 2025 and further to the requirements of the Department for Education (DfE), as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Esher Six Form College during the period 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament or the financial transactions do not conform to the authorities which govern them.

This report is made solely to Esher Sixth Form College and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Esher Sixth Form College and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Esher Sixth Form College and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of the Esher Sixth Form College Accounting Officer and the reporting accountant

The accounting officer is responsible, under the requirements of Esher Sixth Form College's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament, and that the financial transactions conform to the authorities which govern them. Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period from 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts issued by DfE, which requires a limited assurance engagement, as set out in our engagement letter. The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity. A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion. Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

Approach (continued)

The work undertaken to draw to our conclusion includes:

- ◆ An assessment of the risk of material irregularity and impropriety across all of the academy trust's activities;
- ◆ Further testing and review of the areas identified through the risk assessment including enquiry, identification of control processes and examination of supporting evidence across all areas identified as well as additional verification work where considered necessary; and
- ◆ Consideration of evidence obtained through the work detailed above and the work completed as part of our financial statements audit in order to support the regularity conclusion.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.



Buzzacott Audit LLP
Chartered Accountants
130 Wood Street
London
EC2V 6DL

Date: 12 December 2025

Esher Sixth Form College

Statement of Financial Activities for the year ended 31 August 2025 (including Income and Expenditure Account)

	Notes	Unrestricted Funds £000	Restricted General Funds £000	Restricted Fixed Asset Funds £000	2024-25 Total £000	2023-24 Total £000
Income and endowment funds:						
Donations and capital grants	2	46	-	52	98	98
Charitable activities:						
Funding for the Academy Trust's educational operations	3	373	13,223	-	13,596	12,846
Other trading activities	4	128	-	-	128	112
Investments	5	149	-	-	149	181
Total Income		696	13,223	52	13,971	13,237
Expenditure on:						
Charitable activities:						
Academy Trust educational operations	6	371	12,912	1,037	14,320	13,241
Total		371	12,912	1,037	14,320	13,241
Net Income / (Expenditure)		325	311	(985)	(349)	(4)
Transfers between funds	17	-	(2,686)	2,686	-	-
Other recognised gains:						
Actuarial gains on defined benefit pension schemes	24	-	49	-	49	65
Net movement in funds		325	(2,326)	1,701	(300)	61
Reconciliation of funds						
Total funds brought forward		1,768	2,424	12,857	17,049	16,988
Total funds carried forward	18	2,093	98	14,558	16,749	17,049

All activities derive from continuing operations during the period.

Esher Sixth Form College

Company Registration number: 12062118 (England and Wales)

Balance Sheet as at 31 August 2025

	Notes	2025 £'000	2025 £'000	2024 £'000	2024 £'000
Fixed assets					
Intangible assets	11	9		15	
Tangible fixed assets	12	<u>14,549</u>		<u>12,842</u>	
			14,558		12,857
Current assets					
Debtors	13	768		437	
Short term deposits		1,500		2,500	
Cash at bank and in hand		<u>1,449</u>		<u>2,253</u>	
		3,717		5,190	
Less: Creditors – amounts falling due within one year	14	(1,526)		(998)	
Net current assets			<u>2,191</u>		<u>4,192</u>
Total assets less current liabilities			16,749		17,049
Provisions					
Defined benefit obligations	24		-		-
Total net assets			<u>16,749</u>		<u>17,049</u>
Funds of the Academy Trust:					
Restricted funds:					
Fixed Asset Fund	17/18	14,558		12,857	
Restricted Income Fund	17/18	98		2,424	
Pension Reserve		<u>-</u>		<u>-</u>	
Total restricted reserves			14,656		15,281
Unrestricted Income funds	17/18		2,093		1,768
Total funds			<u>16,749</u>		<u>17,049</u>

The Notes on pages 34 to 55 form a part of these financial statements.

The financial statements on pages 31 to 55 were approved and authorised for issue by the Trustees on 11 December 2025 and are signed on their behalf by:

O Schuster
Chair of the Trustees



D Hards
Principal



Cash Flow Statement for the period ended 31 August 2025

	Note	2025 £'000	2024 £'000
Cash inflow from operating activities			
Net cash provided by operating activities	19	733	747
Cash flows from Investing activities	20	(1,537)	(529)
Cash flows from financing activities		-	-
Change in cash and cash equivalents in the reporting period	21	(804)	218
Cash and cash equivalents at 1 September 2024		2,253	2,035
Cash and cash equivalents at 31 August 2025	21	1,449	2,253

Analysis of changes in cash and cash equivalents

	At 1 September 2024 £'000	Cash flows £'000	At 31 August 2025 £'000
Cash and cash equivalents	2,253	(804)	1,449
Total	2,253	(804)	1,449

The notes on pages 34 to 55 form part of these financial statements

Notes to the Financial Statements for the period ended 31 August 2025

1. Accounting policies

Statement of accounting policies

Esher Sixth Form College is a charitable company limited by guarantee, incorporated in England and Wales (Company number 12062118) and is a public benefit entity, the registered office of which is Weston Green Road, Thames Ditton, KT7 0JB. The financial statements are presented in sterling which is the functional currency of the College and are rounded to the nearest £'000. A summary of the principal accounting policies adopted (which have been applied consistently), judgements and key sources of estimation uncertainty, is set out below.

Basis of preparation

The financial statements of the Academy Trust, which is a public benefit entity under FRS102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (Charities SORP (FRS102)), the Academies Accounts Direction 2024-25 issued by the DfE, the Charities Act 2011 and the Companies Act 2006. There have been no material departures from these applicable standards.

Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events of conditions that may cast significant doubt on the ability of the company to continue as a going concern. In making this assessment the Trustees have considered a period of at least one year from the date of authorisation for the issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

1. Accounting policies (cont.)

Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance sheet in the restricted fixed asset fund.

Donations

Donations are measured on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

1. Accounting policies (cont.)

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities and non-charitable trading.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

Intangible fixed Assets

Computer software assets costing £1,000 or more are capitalised as intangible fixed assets and are carried at cost net of amortisation and any provision for impairment. Amortisation is provided on all intangible fixed assets on a straight-line basis over its expected useful life of 4 years.

Tangible fixed assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted funds.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

- Freehold buildings – 50 years
- Buildings Refurbishments – 10 years
- Motor vehicles – 4 years
- Furniture, fixtures and fittings – 4 years
- Computer hardware – 4 years

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

1. Accounting policies (cont.)

Tangible fixed assets (cont.)

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Liabilities

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advance payments for the goods or services it must provide.

Provisions

Provisions are recognised when the Academy Trust has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Leased Assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

Financial Instruments

The Academy Trust only holds basic financial instruments as defined in FRS102. The financial assets and financial liabilities of the Academy Trust and their measurement are as follows:

Financial assets – trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 13. Prepayments are not financial instruments.

Cash at bank and in hand – classified as a basic financial instrument and is measured at face value.

Short term deposits – fixed term deposit accounts with a maturity date between 3 – 12 months.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 14. Taxation and social security are not included in the financial instruments' disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

1. Accounting policies (cont.)

Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the College is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Pensions Benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit schemes.

Teachers' Pension Scheme (TPS)

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 24, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The Surrey Local Government Pension Scheme (LGPS)

The Surrey Local Government Pension Scheme (LGPS) is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension Scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred.

Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

1. Accounting policies (cont.)

Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and grants received from the Education and Skills Funding Agency.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Tangible Fixed Assets

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of assets are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation and maintenance programmes are taken into account.

Local Government Pension Scheme

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate, inflation rate and rate of increase in salaries. Any changes in these assumptions, which are disclosed in Note 24, will impact the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The asset values are reported using estimated asset allocations prepared by the scheme Actuary. The asset value is calculated at each triennial valuation. Thereafter it is rolled forward to accounting dates using investment returns, contributions received and benefits paid out. During each annual reporting period between triennial valuations, asset returns are estimated using 11 months of market experience and one month of extrapolation being assumed.

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

2 Donations and capital grants

	Unrestricted Funds £'000	Restricted Funds £'000	2024-25 Total £'000	2023-24 Total £'000
Capital grants – DfE	-	52	52	50
Other donations	46	-	46	48
	<u>46</u>	<u>52</u>	<u>98</u>	<u>98</u>

3 Funding for the Academy Trust's educational operations

	Unrestricted Funds £'000	Restricted Funds £'000	2024-25 Total £'000	2023-24 Total £'000
DfE Grants				
General Annual Grant (GAG)	-	12,351	12,351	11,854
Teachers' Pension Grant	-	682	682	533
Other DfE Group grants	-	135	135	56
	-	<u>13,168</u>	<u>13,168</u>	<u>12,443</u>
Other Government grants				
Local authority grants	-	39	39	24
Other income (DfE) – 16-19 tuition fund	-	-	-	11
	-	<u>39</u>	<u>39</u>	<u>35</u>
Other Income				
Trip Income	307	-	307	275
Other income	66	16	82	93
	<u>373</u>	<u>13,223</u>	<u>13,596</u>	<u>12,846</u>

4 Other trading activities

	Unrestricted Funds £'000	Restricted Funds £'000	2024-25 Total £'000	2023-24 Total £'000
Hire of facilities	128	-	128	112
	<u>128</u>	<u>-</u>	<u>128</u>	<u>112</u>

Esher Sixth Form College

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

5	Investment income	Unrestricted Funds £'000	Restricted Funds £'000	2024-25 Total £'000	2023-24 Total £'000
	Short term deposits	149	-	149	181
		<u>149</u>	<u>-</u>	<u>149</u>	<u>181</u>

6	Expenditure	Staff Costs £'000	Non-Pay expenditure Premises £'000	Other £'000	2024-25 Total £'000	2023-24 Total £'000
	Academy's educational operations:					
	Direct costs	8,742	-	1,309	10,051	9,064
	Support costs	1,730	1,058	1,481	4,269	4,177
		<u>10,472</u>	<u>1,058</u>	<u>2,790</u>	<u>14,320</u>	<u>13,241</u>

Net income / (expenditure) for the period includes:

	2024-25 £'000	2023-24 £'000
Operating lease rentals	75	82
Depreciation	1,031	1,141
Loss on disposal of Fixed Assets	-	-
Net interest on defined benefit pension scheme		(7)
- External Audit fees	20	17
- External audit – other	5	3
- Internal auditors	6	9
- Actuarial report of LGPS scheme	7	2
	<u></u>	<u></u>

7	Charitable Activities	2024-25 £'000	2023-24 £'000
	Direct costs – education operations		
	Teaching and educational support staff costs	8,742	7,854
	Educational supplies	595	555
	Examination fees	512	412
	Staff development	31	58
	Other direct costs	<u>171</u>	<u>185</u>
	Direct Costs	<u>10,051</u>	<u>9,064</u>

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

7 Charitable Activities (cont.)

Support costs – educational operations	2024-25 £'000	2023-24 £'000
Support staff costs	1,730	1,659
Depreciation	1,031	1,141
Technology costs	115	51
Recruitment and support	33	39
Premises costs	1,058	1,006
Other support costs	247	241
Governance costs	55	40
Support costs	4,269	4,177
Total direct and support costs	14,320	13,241

Included within Support staff costs and other support costs are costs of £6,000 (2024: £8,000) and £371,000 (2024: £278,000) respectively relating to costs incurred in direct relation to the unrestricted income received.

8 Staff

a Staff costs	2024-25 £'000	2023-24 £'000
Staff costs during the period were:		
Wages and Salaries	7,718	7,116
Social security costs	858	716
Pension costs	1,883	1,598
	10,459	9,430
Agency staff costs	19	84
Staff restructuring costs	9	10
Total Staff costs	10,487	9,524

Staff restructuring costs comprise:

Severance payments	9	10
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b Severance payments

The Academy Trust paid 1 severance payment during the year, disclosed in the following bands:

0 - £25,000	1	1
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c Special staff severance payments

Included in staff restructuring costs are special severance payments totalling £9,000 (2024: £6,000).

Individually, the payments were: £9,000 (2024: £6,000)

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

8 Staff (cont.)

d Staff numbers

The average number of persons employed by the Academy Trust during the period, expressed as headcount was as follows:

	2024-25 No.	2023-24 No.
Teachers	117	117
Administration and support	77	74
Management	4	4
	<u>198</u>	<u>195</u>

The average number of persons employed by the Academy Trust during the period, expressed as full-time equivalents was as follows:

	2024-25 No.	2023-24 No.
Teachers	97	95
Administration and support	57	54
Management	4	4
	<u>158</u>	<u>153</u>

e Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance) exceeds £60,000 on a 12 month period basis was:

	2024-25 No.	2023-24 No.
£60,001 - £70,000	14	7
£70,001 - £80,000	4	2
£90,001 - £100,000	1	1
£130,000 - £140,000	-	1
£140,000 - £150,000	1	-
	<u>1</u>	<u>-</u>

f Key management personnel

The key management personnel of the Academy Trust comprise the Trustees and the senior management team as listed on page 3. The total amount of employee benefits (including pension contributions and employer national insurance) received by key management personnel for their services to the Academy Trust was £529,000 (2024: £506,000) comprising:

	2024-25 £'000	2023-24 £'000
Salaries	372	366
Pension and Employers National insurance	157	140
	<u>529</u>	<u>506</u>

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

8 Staff (cont.)

g Accounting Officer (Principal)

	2024-25 £'000	2023-24 £'000
Salaries	141	131
Pension and Employers National insurance	60	51
	<u>201</u>	<u>182</u>

h Staff Trustees

The staff Trustees (who are named in the Trustees' report) received no remuneration in respect of their voluntary role as staff Trustees.

9 Related Party Transactions – Trustees' Remuneration and Expenses

The Principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment, and not in respect of their role as Trustees. Non-staff Trustees are not remunerated for their services. Trustee expenses paid during the year in respect of travel and subsistence totalled £Nil (2024: £Nil).

The value of trustees' remuneration and other benefits was as follows:

D Hards (principal and trustee)

Remuneration £140,000 - £145,000 (2024: £130,000 - £135,000)

Employer's pension contributions paid £40,000 - £45,000 (2024: £30,000 - £35,000)

E O'Brien (staff trustee)

Remuneration £55,000 - £60,000 (2024: £50,000 - £55,000)

Employer's pension contributions paid £15,000 - £20,000 (2024: £10,000 - £15,000)

10 Trustees' and Officers Insurance

In accordance with normal commercial practice the Academy Trust has purchased insurance to protect Trustees, Members and Officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business. The Insurance policy provides cover up to £5,000,000 on any one claim at an annual cost of £2,010 (2024: £1,258 for £5,000,000).

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

11	Intangible Assets			Computer Software	Total
	Cost			£'000	£'000
	At 1 September 2024			24	24
	Additions			-	-
	At 31 August 2025			24	24
	Amortisation				
	At 1 September 2024			9	9
	Charged in the year			6	6
	At 31 August 2025			15	15
	Carrying amount				
	At 31 August 2025			9	9
	At 31 August 2024			15	15
12	Tangible Fixed Assets	Freehold Land and Buildings	Assets under construction	Equipment	Total
		£'000	£'000	£'000	£'000
	Cost				
	At 31 August 2024	21,497	179	4,535	26,211
	Additions	2,352	-	386	2,738
	Disposals	-	-	(117)	(117)
	Reclassification	179	(179)	-	-
	Write downs	(36)	-	-	(36)
	At 31 August 2025	23,992	-	4,804	28,796
	Depreciation				
	At 31 August 2024	10,051	-	3,318	13,369
	Charged in the year	514	-	517	1,031
	Disposals	-	-	(117)	(117)
	Write downs	(36)	-	-	(36)
	At 31 August 2025	10,529	-	3,718	14,247
	Net book value at 31 August 2025	13,463	-	1,086	14,549
	Net book value at 31 August 2024	11,446	179	1,217	12,842

The Trust's material transactions relating to land and buildings included:

- Construction of a new classroom block £2,130,000
- Transfer of Assets under construction to Freehold Land and Buildings on completion of the new classroom block £179,000
- Refurbishment of the caretaker's cottage £146,000
- Installation of new access gates and resurfacing of the access £69,000

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

13 Debtors	2025 £'000	2024 £'000
Trade Debtors	23	35
VAT recoverable	411	137
Other debtors	15	21
Prepayments and accrued income	319	244
	<u>768</u>	<u>437</u>

14 Creditors: amounts falling due within one year	2025 £'000	2024 £'000
Trade Creditors	595	172
Other taxation and social security	206	168
Other creditors	288	241
Accruals and deferred income	437	417
	<u>1,526</u>	<u>998</u>

Deferred Income	2025 £'000	2024 £'000
Deferred income at 1 September 2024	175	206
Release from previous years	(175)	(206)
Resources deferred in the year	187	175
Deferred Income at 31 August 2025	<u>187</u>	<u>175</u>

At the balance sheet date the Academy Trust was holding funds received in advance for the Devolved Formula Capital Grant, trips, general fund donations, adult education and bursary.

15 Capital Commitments	2025 £'000	2024 £'000
Commitments contracted for at 31 August	<u>187</u>	<u>2,312</u>

16 Operating Leases

At 31 August 2025 the total of the Academy Trust's future minimum lease payments under non-cancellable operating leases was:

	2025 £'000	2024 £'000
Amounts due within one year	38	74
Amounts due between one and five years	22	10
Amounts due after five years	-	-
	<u>60</u>	<u>84</u>

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

17 Funds		Balance at 1 September 2024 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2025 £'000
Restricted general funds						
General Annual Grant (GAG)		2,424	12,351	(11,991)	(2,686)	98
Teachers' Pension Grant		-	682	(682)	-	-
Other Grants		-	174	(174)	-	-
Other income		-	16	(16)	-	-
Pension reserve		-	-	(49)	49	-
		<u>2,424</u>	<u>13,223</u>	<u>(12,912)</u>	<u>(2,637)</u>	<u>98</u>
Restricted fixed asset funds						
Transfer on conversion		7,908	-	(277)	-	7,631
DfE capital grants		1,244	52	(29)	(52)	1,215
Other capital grants		120	-	(20)	-	100
Capital expenditure from GAG		3,585	-	(711)	2,738	5,612
		<u>12,857</u>	<u>52</u>	<u>(1,037)</u>	<u>2,686</u>	<u>14,558</u>
Total restricted funds		<u>15,281</u>	<u>13,275</u>	<u>(13,949)</u>	<u>49</u>	<u>14,656</u>
Total unrestricted funds		1,768	696	(371)	-	2,093
Total funds		<u>17,049</u>	<u>13,971</u>	<u>(14,320)</u>	<u>49</u>	<u>16,749</u>

The specific purposes for which these funds are to be applied are as follows:

The Restricted General Fund includes GAG and other grants received from the DfE and the Local Authority towards educational activities.

The Restricted Asset Fund includes amounts received from the DfE in respect of tangible assets held for use by the academy trust. Transfers between the Restricted General Fund and the Restricted Asset Fund relate to amounts used for purchases from this fund.

Additions during the year were made in relation to capital spend which was funded from GAG and was subsequently transferred into the Restricted Fixed Asset Fund.

The Pension Reserve relates to the academy trust's share of assets held by the Local Government Pension Scheme overseen by Surrey County Council.

Under the Funding Agreement with the Secretary of State for Education, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2025.

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

17 Funds (cont.)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2023	Income	Expenditure	Gains, losses and transfers	Balance at 31 August 2024
Restricted general funds					
General Annual Grant (GAG)	2,330	11,854	(11,050)	(710)	2,424
Teachers' Pension Grant	-	589	(589)	-	-
Other Grants	-	24	(24)	-	-
Covid-19 funding (DfE) – 16-19 Tuition fund	-	11	(11)	-	-
Other income	-	69	(69)	-	-
Pension reserve	-	-	(65)	(65)	-
	<u>2,330</u>	<u>12,547</u>	<u>(11,808)</u>	<u>(645)</u>	<u>2,424</u>
Restricted fixed asset funds					
Transfer on conversion	8,454	-	(546)	-	7,908
DfE capital grants	1,273	-	(29)	(50)	1,244
Other capital grants	140	50	(20)	-	120
Capital expenditure from GAG	3,377	-	(552)	760	3,585
Depreciation	-	-	-	-	-
	<u>13,244</u>	<u>50</u>	<u>(1,147)</u>	<u>733</u>	<u>12,857</u>
Total restricted funds	<u>15,574</u>	<u>12,597</u>	<u>(12,955)</u>	<u>65</u>	<u>15,281</u>
Total unrestricted funds	<u>1,414</u>	<u>640</u>	<u>(286)</u>	<u>-</u>	<u>1,768</u>
Total funds	<u>17,049</u>	<u>13,237</u>	<u>(13,241)</u>	<u>65</u>	<u>17,049</u>

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

18 Analysis of Net Assets between Funds

Fund balances at 31 August 2025 are represented by:

	Unrestricted Funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	31 August 2025 Total Fund £'000
Intangible Fixed Assets	-	-	9	9
Tangible Fixed Assets	-	-	14,549	14,549
Current Assets	2,158	1,559	-	3,717
Current Liabilities	(65)	(1,461)	-	(1,526)
Pension Scheme liability	-	-	-	-
Total Net Assets	2,093	98	14,558	16,749

Comparative information in respect of the preceding period is as follows:

	Unrestricted Funds £'000	Restricted General Funds £'000	Restricted Fixed Asset Fund £'000	31 August 2024 Total Fund £'000
Intangible Fixed Assets	-	-	15	15
Tangible Fixed Assets	-	-	12,842	12,842
Current Assets	1,835	3,355	-	5,190
Current Liabilities	(67)	(931)	-	(998)
Pension Scheme liability	-	-	-	-
Total Net Assets	1,768	2,424	12,857	17,049

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

19	Reconciliation of Net (Expenditure)/ Income to Net Cash Flow from Operating Activities	2025 £'000	2024 £'000
	Net expenditure for the reporting period (as per the statement of financial activities)	(349)	(4)
	Adjusted for:		
	Amortisation (note 11)	6	6
	Depreciation charges (note 12)	1,031	1,141
	Capital grants from DfE and other capital income	(52)	(50)
	Interest receivable (note 5)	(149)	(181)
	Defined benefit pension scheme costs (note 24)	49	65
	Increase in debtors	(331)	(59)
	Increase / (Decrease) in creditors	528	(171)
	Net cash provided by Operating Activities	733	747
20	Cash Flows from Investing Activities	2025 £'000	2024 £'000
	Interest from investments	149	181
	Purchase of intangible fixed assets	-	-
	Purchase of tangible fixed assets	(2,738)	(760)
	Purchase of short-term deposits	-	-
	Redemption of short-term deposits	1,000	-
	Capital grants from the DfE	52	50
	Net cash used in investing activities	(1,537)	(529)
21	Analysis of cash and cash equivalents	2025 £'000	2024 £'000
	Cash and cash equivalents	1,449	2,253
	Total cash and cash equivalents	1,449	2,253
22	Contingent liabilities		

The Academy Trust had no contingent liabilities at 31 August 2025 and at 31 August 2024.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

23 Members' Liability

Each member of the Academy Trust (charitable company) undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

24 Pension and Similar Obligations

The Academy Trust's employees belong to two principal pension scheme: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Surrey Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Surrey County Council. Both are multi-employer defined benefit plans.

The LGPS relates to employees of the Academy Trust who were employees who transferred as past of the conversion from an incorporated Sixth Form College. The obligation in respect of the employees who transferred on conversion represents their cumulative service at the balance sheet date.

The latest full actuarial valuation of the TPS related to the period ended 31st March 2020, and of the LGPS 31 March 2022.

Contributions amounting to £212,000 were payable to the schemes as at 31 August 2025 (2023/24 £184,000) and are included within creditors.

Total pension cost for the year		2024-25 £'000	2023-24 £'000
TPS contributions paid		1,476	1,224
LGPS contributions paid	360		310
FRS102 (28) charge	47		64
		407	374
Total pension cost for the year within staff costs (note 8a)		1,883	1,598

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt-out of the TPS following enrolment. The TPS is an unfunded scheme to which both the member and the employer make contributions, as a percentage of salary – these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

24 Pension and Similar Obligations (continued)

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website

[Teachers' Pensions Valuation Report | 04 | 2019 \(teacherspensions.co.uk\)](https://www.teacherspensions.co.uk/04-2019)

The employer's pension costs paid to TPS in the year ended 31 August 2025 amounted to £1,476,000 (2023/24 £1,224,000).

Under the definitions set out in FRS102, the TPS is a multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly the academy trust has taken advantage of the exemption in FRS102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate funds administered by Surrey County council. The total contributions made for the year ended 31 August 2025 were £480,000 (2023/24 £420,000) of which employer's contributions totalled £353,000 (2023/24 £308,000) and employees' contributions totalled £127,000 (2023/24 £112,000). The agreed contribution rates for future years are 17.5% for the employer and range from 5.5% to 8.5% for employees depending on salary according to a national scale.

Parliament has agreed, at the request of the Secretary of State for Education, to guarantee that, in the event of academy closure, outstanding Local government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013, and on 21 July 2022 the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on Gov.uk.

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

24 Pension and Similar Obligations (continued)

Principal Actuarial Assumptions

The following information is based on a full actuarial valuation of the fund at 31 March 2022 updated to 31 August 2025 by a qualified independent actuary.

	At 31 August 2025	At 31 August 2024
Rate of increase in salaries	3.70%	3.65%
Future pension increases	2.70%	2.65%
Discount rate for scheme liabilities	6.05%	5.00%
Inflation assumption (CPI)	2.70%	2.65%
Commutation of pensions to lump sums	55%	55%

The current mortality assumptions include sufficient allowance for future improvements in mortality rate. The assumed life expectations at 65 are:

	At 31 August 2025	At 31 August 2024
<i>Retiring today</i>		
Males	22.0	21.7
Females	25.1	25.0
<i>Retiring in 20 years</i>		
Males	22.4	22.2
Females	26.2	26.1

The academy trust's share of the assets in the scheme were:

	Fair value at 31 August 2025 £'000	Fair value at 31 August 2024 £'000
Equity instruments	8,744	7,606
Bonds	1,632	1,439
Property	816	822
Cash	467	412
Total market value of assets	11,659	10,279
Actual gain on scheme assets	633	761

Notes to the Financial Statements for the period ended 31 August 2025 (cont.)

24 Pension and Similar Obligations (continued)

Amounts recognised in the Statement of Financial Activities

	2024-25 £'000	2023-24 £'000
Current service cost	(47)	(64)
Net interest cost	(2)	(1)
Total operating charge	(49)	(65)

Changes in the fair value of academy's defined benefit obligations were as follows:

	2024-25 £'000	2023-24 £'000
At 1 September	8,098	7,449
Current service cost	409	411
Interest cost	411	393
Employee contributions	129	122
Actuarial loss / (gain)	(1,428)	17
Benefits paid	(265)	(294)
At 31 August	7,354	8,098

Changes in the fair value of the academy's share of the scheme assets

	2024-25 £'000	2023-24 £'000
At 1 September	10,279	8,875
Interest income	519	466
Actuarial gain	633	761
Employer contributions	362	347
Employee contributions	129	122
Benefits paid	(263)	(292)
At 31 August	11,659	10,279

The amount included in the balance sheet in respect of the defined benefit pension is as follows:

	31 August 2025 £'000	31 August 2024 £'000
Fair value of plan assets	11,659	10,279
Fair value of plan liabilities	(7,354)	(8,098)
Net pensions asset	4,305	2,181

The net pensions asset is not recognised in the Balance Sheet for reasons of prudence.

**Notes to the Financial Statements for the period ended 31 August 2025
(cont.)**

24 Pension and Similar Obligations (continued)

The amount included in the balance sheet in respect of the defined benefit pension is as follows:

	31 August 2025 £'000	31 August 2024 £'000
Fair value of plan assets	11,659	10,279
Fair value of plan liabilities	(7,354)	(8,098)
Net pensions asset	4,305	2,181
Adjustment recognised in actuarial gains to cap scheme surplus	(4,305)	(2,181)
Recognised in the financial statements	-	-

25 Related Party Transactions

Owing to the nature of the Academy Trust's operation and composition of the Board of Trustees being drawn from local public and private sector organisations, it is possible that transactions will take place with organisations in which a member of the Board may have an interest. Any transactions involving such organisations would be conducted at arm's length and in accordance with the requirements of the ATH and the Academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. No related party transactions took place in the period of account, other than certain Trustees' remuneration and expenses already disclosed in note 9.

26 Post Balance Sheet events

There have been no events since the balance sheet date that would materially affect the results for the period.

27 Learner support funds

	2024-25 £'000	2023-24 £'000
Balance at 1 September	34	58
Funding body grants	67	49
Disbursed to students	(57)	(70)
Administration costs	(3)	(3)
Balance unspent at 31 August 2025, included in creditors	41	34

Funding body grants are available solely for students. In the majority of instances, the College only acts as a paying agent. In these circumstances, the grants and related disbursements are therefore excluded from the Statement of Financial Activities.